IBMS Course Outline

Minor European Business 2014-2015

International Business School Hanze University Groningen University of Applied Sciences

General information

The IBMS Course Outlines, together with the IBMS Prospectus and the Student Charter form the Teaching and Exam Regulations, in Dutch: 'de onderwijs- en examenregeling, de OER'. All of these documents are digitally available via intranet, Mijn Hanze (access www.mijnhanze.nl > organisatie > International Business School), used by the Hanze University of Applied Sciences, Groningen.

Please find the Course Outline for the Minor European Business (International Semester) of IBS, valid for the academic year 2014 - 2015.

The IBS Course Outlines serve several purposes:

- to enable students to prepare for classes and to acquire the correct texts;
- to enable students to plan their work;
- to assist teaching staff to meet the educational aims;
- to give partner schools and persons outside the Hanze University Groningen an overview of the contents and structure of the modules offered within IBS;
- to enable the Planning Office to schedule classes;
- to enable the Examination Office to create correct assessment schemes.

To meet these purposes each module description defines: the module name and examination code used by the Examination Office and the Planning Office, the set-up of classes, the size of the module, the aims of the module, what textbooks students must acquire, and how the module will be assessed.

When students take and pass all modules from the international semester they earn a **Minor in European Business**.

At the date of printing, the information contained in this book was accurate, and as far as possible complete. If any changes or revisions to modules have taken place since then, students will be notified by their teacher at the beginning of the module in question.

These changes will only be valid after publication in the official IBS bulletin under the heading: 'Changes in Course Outlines'.

The academic year is divided into 4 study periods:

Period 1: September – November Period 2: November – January Period 3: February – April Period 4: April – July

The periods mentioned in this Course Outline are those in which the module is offered during the academic year 2014-2015.

Finally we refer to the IBS Prospectus for all other information necessary to complete your studies at the International Business School and other official IBS channels of communication:

- Mijn Hanze
- Blackboard
- IBS Bulletin

NB: students are strongly advised to register for the Year Abroad site on Blackboard and for the various module sites in order to receive the latest information.

3

Framework competencies IBMS¹

Profession-related competencies (P)

I International Business Competencies

- 1. International business awareness
- 2. Intercultural competence

II General Management Competencies

- 3. International strategic vision development
- 4. Business processes & change management
- 5. Entrepreneurial management

III Functional Key-Areas Competencies

- 6. International marketing and sales management
- 7. International supply chain management
- 8. International finance & accounting
- 9. International human resource management (HRM)

Generic competencies (G)

I Interpersonal competencies

- 1. Leadership
- 2. Cooperation
- 3. Business Communication

II Task-oriented competencies

- 4. Business research methods
- 5. Planning and organizing

III Intra-personal competencies

- 6. Learning and self-development
- 7. Ethical and corporate responsibility

NOTE:

References in the course outline are made like this: Gx.x; Py.y.

Example: P1.3 means professional competence 1 (international business awareness), level 3 (Bachelor-level).

Competencies: level of execution

Competencies are supposed to be acquired step by step. This requires the description of the level of mastering the competency. In general these levels will be:

Level 1	The ability to execute a simple task. The student has the basic knowledge and skills to apply the competency with guidance	In most educational situations this will be learned in the first
	in a limited context.	year
Level 2	The student can apply the competency independently in a relatively clearly arranged situation.	This will normally be at the end of year 2 or the work placement period.
Level 3	The student can apply the competency independently in a complex situation with complete control of the required skills	Bachelor-level
Level 4	Flexible application of the competency in complex situations. The student can evaluate his competency and can support others when applying their competencies.	Master-level

¹ A complete description of the competencies is available via intranet, Mijn Hanze (access www.mijnhanze.nl » organisatie » International Business School)

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Sequence of subjects in Year 3, minor European Business

minor European Business for non-IBS students (A)

Block 3.1	Block 3.2		
Theme: European Business		Theme: European Business	
Code Educational Unit	EC	Code Educational Unit	EC
INT ₃ Introduction ₃	1	IPC1 International Presentation and	3
		Communication	
ENX1 English for Exchange students	3	IES1 International Entrepreneurship	3
IBA1 International Business Area Studies	3	IBC1 International Business Cultures	3
EUB1 European Business Environment	3	ARS1 Applied Primary Research Skills	2
ARS2 Applied Secondary Research Skills	2	EBP2 European Business Plan 2	4
EBP1 European Business Plan 1	3		

minor European Business for non-Dutch IBMS/BW students staying in the Netherlands for their study abroad (B)

Block 3.1	Block 3.2			
Theme: European Business		Theme: European Business		
Code Educational Unit	EC	Code Educational Unit	EC	
PRD7 Professional Development Training 7	1	IPC1 International Presentation and	3	
		Communication		
CCR ₃ Community credit sem.5	2	IES1 International Entrepreneurship	3	
MEX1 Mentoring Exchange students	1	IBC1 International Business Cultures	3	
IBA1 International Business Area Studies	3	ARS1 Applied Primary Research Skills	2	
EUB1 European Business Environment	3	EBP2 European Business Plan 2	4	
ARS2 Applied Secondary Research Skills	2			
EBP1 European Business Plan 1	3			

NB: for the official Table of Credits and exam schemes, please refer to the IBMS Prospectus 2014-2015.

Block 3.1

European Business

Introduction 3 (only for A)

English for Exchange students (only for A)

International Business Area Studies

European Business Environment

Applied Secondary Research Skills

European Business Plan 1

Professional Development Training 7 (only for B)

Community Credit 3 (only for B)

Mentoring Exchange Students (only for B)

INT3 Introduction 3 (for version A only, see page 9)

Field Name	Description				
Title of the educational unit	Introduction 3				
Progress code	IBVH6INT3				
Year of study	3				
Period	1 or 3				
Year	2014-2015				
Study load	1 EC = 28 hours				
Learning Outcomes /	The student will:				
Competencies	Participate and cooperate in an international group for the period of 1 week, to gain understanding of the learning process at IBS.				
	Competencies from the IBMS Professional Profile: G5.1				
Target group / Position within the curriculum	Regular module for exchange students, articulation students and for non-Dutch students enrolled at IBS and staying in the Netherlands, at IBS, for their Study Abroad.				
Prerequisites					
Level	Main Phase Bachelor				
Course contents	The introduction programme is geared towards introducing the exchange students and articulation students to IBS as well as integrating the IBMS students with the exchange students and articulation students. This is done by means of practical assignments on how to find your way around in IBS, the Hanze and Groningen.				
Didactical form	Project				
	 Practical/Skills training Theory oriented module: Lectures / Seminars 				
Assessment	Assessment method(s) • Professional product (Group assignment) Progress code(s) • IBVH6INT3C • IBVH6INT3C • Sufficient				
Name of lecturer(s)/coach(es)	Mariaelena Inja-Murphy, Lucie Rugers				
Costs					
Literature	Information pack				
Language of instruction	English				
Details/peculiarities	Attendance is 100%. If a student cannot come to one of the classes he is required to contact the teacher, preferably prior to the class but no later than on the day of the missed class. In this case he will be provided with a repair to amend his absence. Should he miss more than one class (over 20% of the required attendance) he will need to retake the entire course.				

ENX1 English for exchange students (for version A only, see page 9)

Field Name	Description			
Title of the educational unit	English and Report Writing for Exchange Students			
Progress code	IBVH06ENX1			
Year of study	3			
Period	1 or 3			
Year	2014-2015			
Study load	3 EC = 84 hours			
Learning Outcomes /	Seven 2-hour sessions are scheduled to:			
Competencies	provide explanations of the basic English structures and tenses;			
	provide explanations of the basics of summary and report writing;			
	provide explanations of the basics of referencing to sources used;			
	• understand and analyze written texts in the English language;			
	practice error-analysis;			
	give feedback on students' written work.			
	With the following aims:			
	• the student knows the basics of English grammar and sentence structure and can implement these in his/her own writing;			
	the student can identify a text's key information and summarise a text in appropriate (Business) English;			
	the student knows the basic report sections, can draw up an outline, and			
	formulate a thesis statement and research questions for a basic mini-report,			
	using appropriate (business) vocabulary;			
	• the student understands and can apply writing about numbers and figures			
	in his/her own (report) writing;			
	• the student knows he/she must always refer to source materials;			
	• the student increases his/her(Business)English vocabulary.			
	- the student increases instrict business, bigisti vocabulary.			
	Competencies from the IBMS Professional Profile:			
	P1.2, P2.2, G3.2			
Target group / Position	non-Dutch students enrolled at IBS and staying in the Netherlands at IBS for			
within the curriculum	their Study Abroad : these students complete MEX1 and CCR3 instead			
	Optional for exchange students and students from other schools at the HG			
	as part of the minor European Business			
Prerequisites				
Level	Main Phase Bachelor			
Course contents	Students are trained in all aspects of English business language usage at			
	intermediate to upper intermediate level. For details, see Blackboard.			
Didactical form	Seminars			
	Practical/Skills training			
Assessment	Assessment method(s) Progress code(s) Number of EC Minimum grade(s)			
	• Written exam • IBVHo6ENX1A • 2 • 5.5			
	Portfolio (individual) IBVH06ENX1C 1 5.5			
Name of lecturer/coach	Jeltje van der Sluis, Ad van Bremen			
Costs	Tba			
Literature	Oxford Practice Grammar intermediate level (with CD-Rom), Oxford University			
	Press, ISBN 978 010 4309103 (recommended)			
	Oxford Advanced Learner's Dictionary (incl. CD-Rom), ISBN 978 019 479 9027			
	(recommended)			

Language of instruction	English
Details/peculiarities	Classes are mandatory. If students attend less than 80% of classes, they will have
	to redo all the work for code IBVH6ENX1C.
	Portfolio: students submit a number of assignments to go into their individual
	portfolio (for details, see Bb).

IBA1 International Business/Area Studies

 become aware of what it takes to operate in (a cluster of) countries separated by much more than language; acquire sufficient knowledge of all important business-related aspect order to be able to function adequately in the European environment. Competencies from the IBMS Professional Profile: P1.2, P2.2, G4.2, G7.2 Regular module for non-Dutch students enrolled at IBS and staying the Netherlands, at IBS, for their study abroad Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level Main Phase Bachelor Course contents When you want to do business in a particular European country or rethere are a number of factors that you need to be aware of: local histopolitics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relationarious European regions or countries. Didactical form Assessment method(s) Progress code(s) Number of EC Minimum Assessment Written exam IBVH4IBAIA 3 5.5 Name of lecturer(s)/coach(es) Wim Speulman Costs Literature 	Field Name	Description				
Year of study 3 Period 1 or 3 Year 2014-2015 Study load 3 EC = 84 hours Learning Outcomes / Competencies • become aware of what the European single market really looks like • become aware of what it takes to operate in (a cluster of) countries separated by much more than language; • acquire sufficient knowledge of all important business-related aspector to be able to function adequately in the European environment Competencies from the IBMS Professional Profile: P1.2, P2.2, G4.2, G7.2 • Regular module for non-Dutch students enrolled at IBS and staying the Netherlands, at IBS, for their study abroad • Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level	Title of the educational unit					
Year of study 3 Period 1 or 3 Year 2014-2015 Study load 3 EC = 84 hours Learning Outcomes / Competencies • become aware of what the European single market really looks like • become aware of what it takes to operate in (a cluster of) countries separated by much more than language; • acquire sufficient knowledge of all important business-related aspector to be able to function adequately in the European environment Competencies from the IBMS Professional Profile: P1.2, P2.2, G4.2, G7.2 • Regular module for non-Dutch students enrolled at IBS and staying the Netherlands, at IBS, for their study abroad • Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level	Progress code	IBVH14IBA1				
Study load 3 EC = 84 hours		3				
Study load 3 EC = 84 hours	Period	1 or 3				
Study load 3 EC = 84 hours	Year					
Successful students will:	Study load					
become aware of what the European single market really looks like become aware of what it takes to operate in (a cluster of) countries separated by much more than language; acquire sufficient knowledge of all important business-related aspect order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be able to function adequately in the European environment order to be a staying the Netherlands, at IBS, for their study abroad Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level Main Phase Bachelor Course contents When you want to do business in a particular European country or responsible there are a number of factors that you need to be aware of: local history politics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation various European regions or countries. Didactical form Assessment Assessment method(s) Wintten exam Progress code(s) Number of EC Minimum The European country or responsible to the above mentioned topics in relation to the above mentioned topi						
Competencies from the IBMS Professional Profile: P1.2, P2.2, G4.2, G7.2 Target group / Position within the curriculum • Regular module for non-Dutch students enrolled at IBS and staying the Netherlands, at IBS, for their study abroad • Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level Main Phase Bachelor Course contents When you want to do business in a particular European country or rethere are a number of factors that you need to be aware of: local histopolitics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation various European regions or countries. Didactical form Seminars Assessment method(s) Progress code(s) Number of EC Minimum • Written exam • IBVH4IBA1A • 3 • 5.5 Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs	Competencies	separated by much more than language;				
the Netherlands, at IBS, for their study abroad Optional for exchange students and students from other schools at HG (as part of the minor European Business) Prerequisites Level Main Phase Bachelor Course contents When you want to do business in a particular European country or rethere are a number of factors that you need to be aware of: local histopolitics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation various European regions or countries. Didactical form Seminars Assessment Massessment method(s) Progress code(s) Number of EC Minimum Written exam IBVH4IBA1A 3 5.5.5 Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs		order to be able to function adequately in the European environment. Competencies from the IBMS Professional Profile:				
Prerequisites Level Main Phase Bachelor Course contents When you want to do business in a particular European country or resthere are a number of factors that you need to be aware of: local histopolitics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation various European regions or countries. Didactical form Assessment Seminars Assessment Method(s) Progress code(s) Number of EC Minimum Written exam IBVH4IBA1A Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs						
Level						
Course contents When you want to do business in a particular European country or rethere are a number of factors that you need to be aware of: local histopolitics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relationarious European regions or countries. Didactical form Assessment Assessment method(s) Written exam Progress code(s) Number of EC Minimum Toosts Name of lecturer(s)/coach(es) Wim Speulman Costs Hand outs	Prerequisites					
there are a number of factors that you need to be aware of: local history politics, topography, market and production potential, business behave and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation various European regions or countries. Didactical form Seminars Assessment Assessment method(s) Written exam Progress code(s) Number of EC Minimum Written exam Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs	Level	Main Phase Bachelor				
Assessment method(s) Progress code(s) Number of EC Minimum • Written exam • IBVH4IBA1A • 3 • 5.5 Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs		there are a number of factors that you need to be aware of: local history, politics, topography, market and production potential, business behaviour and socio-economic aspects. This module provides students with information on and insight into the above mentioned topics in relation to				
 Written exam IBVH4IBA1A 3 5.5 Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs 	Didactical form					
Name of lecturer(s)/coach(es) Wim Speulman Costs Literature Hand outs	Assessment				S	
Costs Literature Hand outs	Name of lecturer(s)/coach(es)			, ,		
Literature Hand outs		1				
		Hand outs				
Language of instruction English	Language of instruction	English				

EUB1 European Business Environment

Field Name	Description				
Title of the educational unit	European Business Environment				
Progress code	IBVH14EUB1				
Year of study	3				
Period	1 or 3				
Year	2014-2015				
Study load	3 EC = 84 hours				
Learning Outcomes /	Students should be able to:				
Competencies	Describe and explain the EU institutions and policies;				
	Analyze the implications of EU directives on the business community;				
	Relate changes in the European Business Environment to European and				
	non-European corporations.				
	Competencies from the IBMS Professional Profile:				
	P1.2, P3.2, G2.2, G4.2, G5.2				
Target group / Position	Regular module for non-Dutch students enrolled at IBS and staying in				
within the curriculum	the Netherlands, at IBS, for their study abroad				
	Optional for exchange students and students from other schools at the				
	HG (as part of the minor European Business)				
Prerequisites	The (as part of the filliof European Business)				
Level	Main Phase Bachelor – level 2				
Course contents	The EU-Treaty and EU-Institutions				
	Single European Market				
	European Economic and Monetary Union				
	• EU Policies				
	The Future (Constitution, External Relations)				
Didactical form	Seminars				
Assessment	Assessment method(s) Progress code(s) Number of EC Minimum grade				
	• Integral • IBVH14EUB1C • 3 • 5.5				
	performance				
	assessment				
	(groupwork)				
Name of lecturer(s)/coach(es)	Dr. Arnd Mehrtens, Drs. Mark Oenema				
Costs	About € 75				
Literature	'European Business Environment - Doing Business in the EU'; edited by				
	Frans Somers; published by Noordhoff Publishers; ISBN 978-90-01-76891-1				
Language of instruction	English				

ARS2 - Applied Secondary Research Skills

Field Name	Description				
Title of the educational unit	Applied Secondary Research Skills				
Progress code	IBVB14ARS2				
Year of study	3				
Period	1 and/or 3				
Year	2014-2015				
Study load	2 EC = 56 hours				
Learning Outcomes /	Successful students will be able to:				
Competencies	• use several information resources;				
	• assess the relevance of said resources (critical thinking);				
	• critically assess their own research process and report on it;				
	• translate them into useful information;				
	reference correctly;				
	• find relevant information for the Block-Projects EBP1 and EBP2.				
	mile relevante information for the Block Projects BBT wile BBT 2.				
	Competencies from the IBMS Professional Profile:				
	P1.2, P6.2, G3.2, G4.2, G5.2, G6,2				
Target group / Position	Regular module for non-Dutch students enrolled at IBS and staying in				
within the curriculum	the Netherlands, at IBS, for their study abroad				
	Optional for exchange students and students from other schools at the				
	HG (as part of the minor European Business)				
Prerequisites					
Level	Main Phase Bachelor				
Course contents	This course is dedicated to creating a proper research-awareness and -				
	attitude when it comes to secondary research (or; in other words; desk				
	research).				
	An introduction will be given as to which databases are available at the				
	Hanze-Library and which can be found on the internet.				
	Next to that an introduction will be given on proper referencing-methods				
	like APA and Harvard.				
	The content of this course is meant to support the students in their				
D:1 .: 1 C	development of the projects EBP1 and EBP2.				
Didactical form	Seminars				
Assessment	Assessment method(s) Progress code(s) Number of EC Minimum grade				
Name of larger (1) (1)	• Assignment • IBVB14ARS2C • 2 • 5.5				
Name of lecturer(s)/coach(es)					
Costs	€ 40				
Literature	"Essentials of Marketing Research, Global Edition"; written by				
	Naresh K. Malhotra; published by Pearson; ISBN 978-129-206016-3				
	• Hand outs				
Language of instruction	English				

EBP1 European Business Plan 1

Field Name	Description				
Title of the educational unit	European Business Plan 1				
Progress code	IBVB14EBP1				
Year of study	3				
Period	1 or 3				
Year	2014-2015				
Study load	3 EC = 84 hours				
Learning Outcomes /	The student will:				
Competencies	 see the practical relevance of the different knowledge subjects involved in the 1st block of the Minor European Business; have an insight into the functioning of a company; integrate different subjects into a Business Plan; apply and reflect upon his/her teamwork and individual skills. 				
	Competencies from the IBMS Professional Profile: P1.2,P3.2, P5.2, G2.2, G3.2, G4.2, G5.2				
Target group / Position within the curriculum	 Regular module for non-Dutch students enrolled at IBS and staying in the Netherlands, at IBS, for their study abroad Optional for exchange students and students from other schools at the HG (as part of the minor European Business) 				
Prerequisites					
Level	Main Phase Bachelor				
Course contents	 The project acts as an engine of learning; students will have to cooperate and find independent solutions to complex practice oriented problems and present the various solutions in an integrated way; Students can relate and apply the various subjects of this block to a real life case; Students will receive a brief introduction to the various subjects to inform them about the specific contents and required level of knowledge; Students have to learn to cooperate in groups to discover the value added of working in teams. 				
Didactical form	Seminars & Projectgroup-meetings				
Assessment	Assessment method(s) • Written Group- Report Progress code(s) • IBVB14EBP1C • 3 Minimum grade • 5.5				
Name of lecturer(s)/coach(es)	Drs. Mark Oenema, Drs. Wim Speulman				
Costs	€ 75				
Literature	'Making a Business Plan'; written by Roel Grit; published by Noordhoff Publishers; ISBN 978-9001-79098-1				
Language of instruction	English				

PRD7 Professional Development 7 (for version B only, see page 9)

Field Name	Description				
Title of the educational unit	Professional Development 7				
Progress code	IBVB14PRD7				
Year of study	3				
Period	1 or 3				
Year	2014-2015				
Study load	1 EC = 28 hours				
Learning Outcomes /	The student:				
Competencies	• understands intercult	ural adaptability co	oncepts.		
	• is aware of the compo	etence associated w	ith intercultural	adaptability.	
	• reflects on his/her exp	perience abroad			
	Competencies from the	IRMS Professional	Profile:		
	P2.2.	ibivio i folessionar	rome.		
Target group / Position	Regular module for non	ı-Dutch students e	nrolled at IBS ar	nd staying in the	
within the curriculum	Netherlands, at IBS, for			, 0	
Prerequisites	SAB1 successfully compl	eted			
Level	Main Phase Bachelor				
Course contents	In the study abroad sem				
	improvement of intercultural adaptability, by reflecting on the students'				
	behaviour towards cultural differences during the study abroad in the host				
	country.				
	At the end of the study				
	a reflection report. The				
	student reflect on his/h		to define a cleare	er learning strategy	
	to achieve his/her professional goals.				
Didactical form	Practical/Skills training				
	Coaching of the student from remote location				
Assessment	Assessment method(s)	•		Minimum grade(s)	
	• Professional product (Individual)	• IBVB14PRD7C	• 1	Sufficient	
Name of lecturer(s)/coach(es)	Hanna van der Stok (study abroad supervisor for non-Dutch students enrolled				
()	at IBS and staying in the Netherlands, at IBS, for their study abroad)				
Costs					
Literature	See Blackboard				
Language of instruction	English				
Details/peculiarities	Students have to complete their PRD7 module in the same semester as their				
	study abroad. Their PRD7 reflection report is due on the same date as the final				
	study report.				

CCR3 Community Credit semester 5 (for version B only, see page 9)

Field Name	Description			
Title of the educational unit	Community Credit seme	ester 5		
Progress code	IBVB12CCR3			
Year of study	3			
Period	1 or 3			
Year	2014-2015			
Study load	2 EC = 56 hours			
Learning Outcomes /	Upon successful completions of the module, the student:			
Competencies	 Independently plans, manages and self-organizes the process of job acquisition, proposal approval, task execution and solicitation of employer feedback, in the relatively clearly arranged situation of delivering a service for the IBS/Hanze community; Reflects on and assesses own process, relates received feedback to (past) experience and (future) professional tasks, and takes responsibility for own behavior. 			
	Competencies from the IBMS Professional Profile: G5.2, G6.2			
Target group / Position	Regular module for non	-Dutch students en	rolled at IBS and	staving in the
within the curriculum	Netherlands, at IBS, for		roned at 125 and	staying in the
Prerequisites				
Level	Main Phase Bachelor			
Course contents	This is an independent learning module. Students are asked to deliver a service for the community of IBS or Hanze UAS at large; accordingly their employer is an IBS or Hanze staff member. It is the student's responsibility to find a suitable job; vacancies are regularly published on Blackboard. Students will submit their CCR proposal form as soon as possible to the module coordinator. Only pre-approved activities will be considered for credit, regardless of the quantity or quality of the work delivered. The activity itself should consist of at least 50 hours of work; 6 hours are dedicated to preparing and finalizing the activity, resulting in the CCR report. For positive assessment both the employer feedback and the reflection report must meet the requirements stated on Blackboard. Deadline for report: Friday 12:00 noon, week 8 of each period; grades are entered four times per year after the exam periods.			
Didactical form	Practical/Skills training Self-study			
Assessment	Assessment method(s) • Assignment	Progress code(s) • IBVB12CCR3C	Number of EC • 2	Minimum grade(s) • Sufficient
Name of lecturer(s)/coach(es)	Angeline van de Manakker			
Costs				
Literature				
Language of instruction	English			
Details/peculiarities				

MEX1 Mentoring Exchange Students (for version B only, see page 9)

Field Name	Description				
Title of the educational unit	Mentoring Exchange S	tudents			
Progress code	IBVB12MEX1				
Year of study	3				
Period	1 or 3				
Year	2014-2015				
Study load	1 EC = 28 hours				
Learning Outcomes /	Students are able to;				
Competencies	Demonstrate effect	Demonstrate effective leadership skills by leading and facilitating a group			
	 Demonstrate the ability to initiate and maintain contact with a group, exchange knowledge and maintain a relationship that is beneficial to themselves and others Demonstrate the ability to work independently and determine the best plan of approach and tools needed to successfully pass the module 				
	Competencies from the	e IBMS Professional	Profile:		
	G1.2, G2.2, G5.2				
Target group / Position	Regular module for non-Dutch students enrolled at IBS and staying in the				
within the curriculum	Netherlands, at IBS, for their study abroad				
Prerequisites					
Level	Main Phase Bachelor				
Course contents	Maintaining regular communication with exchange students Facilitating information sessions & workshops for exchange students (Further information is provided in the MEX1 information booklet)				
Didactical form / type of	Coach meeting and independent work				
course					
Assessment	Assessment method(s)	Progress code(s)	Number of EC	Minimum grade	
	Assignment	• IBVB12MEX1C	• 1	• Sufficient	
Name of lecturer(s)/coach(es)	Hanna van der Stok				
Costs	n/a				
Literature	Mentoring exchange students - information booklet				
Language of instruction	English				
Details/peculiarities	You will receive further instructions and details during an information meeting that will be arranged by the responsible teacher for MEX1				

Block 3.2

European Business

International Presentation and Communication

International Entrepreneurship

International Business Cultures

Applied Primary Research Skills

European Business Plan 2

IPC1/ International Presentation and Communication

Field Name	Description			
Title of the educational unit	EPC1/ENX2			
Progress code	IBVB14IPC1			
Year of study	3			
Period	1 or 3			
Year	2014-2015			
Study load	3 EC = 84 hours			
Learning Outcomes /	Seven 2-hour sessions are scheduled to:			
Competencies	 view, practise, and give feedback on recorded and students' own(business) presentations; practise structuring information into a successful (business) presentation; provide explanations about drawing up an outline for a successful (business)presentation; 			
	practise students' presentation skills;			
	practise conducting meetings, drawing up an agenda, and minute-taking.			
	With the following aims:			
	 the student recognizes the parallels between organizing information for written and for presentation purposes; 			
	• the student can draw up a presentation thesis statement, research questions,			
	 and a clear presentation outline; the student knows what presentation techniques can be applied for giving a presentation and can choose the technique fit to their presentation's purpose 			
	(e.g. informative, persuasive);			
	• the student is aware of the importance of body language;			
	• the student can correctly incorporate numbers into his/her presentation;			
	• the student gets inspired to creatively present a (business) topic, if applicable, based on a written (business) report.			
Target group / Position within the curriculum	 non-Dutch students enrolled at IBS and staying in the Netherlands at IBS for their Study Abroad: these students complete MEX1 and CCR3 instead 			
	Optional for exchange students and students from other schools at the HG			
	as part of the minor European Business			
Prerequisites				
Level	Main Phase Bachelor			
Course contents	Students are trained in all aspects of English business language communication at			
	intermediate to upper intermediate level. For details, see Blackboard.			
Didactical form	Practicals/Skills training			
Assessment	Assessment method(s) Progress code(s) Number of EC Minimum grade(s)			
	• Presentations • IBVB14IPC1D • 3 • 5.5			
Name of lecturer/coach	Jeltje van der Sluis, Ad van Bremen			
Costs	Tba			
Literature	Syllabus (see Blackboard)			
Language of instruction	English			
Details/peculiarities	Classes are mandatory. If students attend less than 80% of classes, they will have			
	to redo all the work for code IBVH14IPC1D (for details, see BB).			

IES1 International Entrepreneurship

Field Name	Description				
Title of the educational unit	Innovation and Entrepreneurship				
Progress code	IBVB14IES1				
Year of study	3				
Period	2 and 4				
Year	2014-2015				
Study load	3 EC = 84 hours				
Learning Outcomes /	Understand and a	explain the concepts	of innovation an	nd entrepreneurship	
Competencies	and the interrelationships between these concepts.				
	 Understand and e 	xplain why innovatio	n is such a diffict	ılt process.	
	Awareness and un	nderstanding of the in	mpact of innovat	ions and innovative	
	entrepreneurship	on the (European bus	iness) community	y at large.	
	• List a number of	criteria to determin	e the success of	an innovation and	
	determine which	ones are most relevan	t in a specific cor	ntext.	
		xplain the different st	tages in innovatio	on management and	
	the factors influer	ncing these stages.			
	Finding, understand	nding, analyzing the	various sources o	of innovation.	
	Competencies from the	IBMS Professional Pro	ofile (at level 2):		
	PI.1, PII.2, PII.4, PII.5				
Target group / Position	Compulsory module for third year exchange students				
within the curriculum					
Prerequisites	None				
Level		Main Phase Bachelor: Year 3			
Course contents	Entrepreneurial go				
	Recognizing the or				
	• Finding the resou	rces			
Didactical form	lectures				
Assessment	Assessment method(s)	Progress code(s)	Number of EC	Minimum grade(s)	
	• Written exam	• IBVB14IES1A	• 2EC	• 5.5	
	 Assignment 	• IBVH14IES1C	• 1EC	• P/F	
Name of lecturer/coach	Hanna van der Stok MSc, Dr. Egbert Dommerholt				
Costs	Approximately € 60,-				
Literature	• Innovation and Entrepreneurship. Bessant, John and Joe Tidd (2011). ISBN				
	9780470711446				
Language of instruction	English				
Details/peculiarities					

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IBC International Business Cultures

Field Name	Description			
Title of the educational unit	International Business Culture	es		
Progress code	IBVB14IBC1			
Year of study	3			
Period	2 OT 4			
Year	2014-2015			
Study load	3 EC = 84 hours			
Learning Outcomes / Competencies Successful students will: Target group / Position	 Become aware of the historical, geographical and cultural aspects determining different business cultures in various countries / regions; Understand and appreciate different national (and regional) business cultures and will understand the consequences of doing business in various different countries / regions; Understand the impact of different business cultures on matters as distribution, value chains, terms and conditions, finance and other business related aspects. Competencies from the IBMS Professional Profile: P 1.2, P 2.2, G4.2, G7.2 Regular module for non Dutch students enrolled at IBS ans staying in the 			
within the curriculum	Netherlands for their Study Abroad; Optional for exchange students and students from other schools at the HG (as part of the minor European Business.			
Prerequisites				
Level	Main Phase Bachelor			
Course contents	The course deals with the effects that history, culture and e.g. geography have on business cultures in various countries and regions, predominantly in Europw. What is the causal link between these aspects and the existing business culture in a certain country / region? How do certain business cultures determine trade structures, business habits etc. within different markets?			
Didactical form	Lectures & workshops			
Assessment	Written exam	Progress code(s) • IBVB14IBC1A • IBVB14IBC1C	Number of EC • 2 • 1	Minimum grade • 5.5 / Sufficient
Name of lecturer/coach	Wim Speulman, Hanna van d	ler Stok		
Costs				
Literature	Hand outs	_		
Language of instruction	English			
Details/peculiarities				

ARS1 - Applied Primary Research Skills

Field Name	Description			
Title of the educational unit	Applied Primary Research Skills			
Progress code	IBVB14ARS1			
Year of study	3			
Period	2 and/or 4			
Year	2014-2015			
Study load	2 EC = 56 hours			
Learning Outcomes /	Successful students will be able to:			
Competencies	Set up a market research;			
	Evaluate the data gathered;			
	 Translate the data into useful information; 			
	 Use the methods learned in the project EBP2. 			
	Competencies from the IBMS Professional Profile:			
	P1.2, P6.2, G3.2, G4.2, G5.2, G6,2			
Target group / Position	• Regular module for non-Dutch students enrolled at IBS and staying in			
within the curriculum	the Netherlands, at IBS, for their study abroad			
	Optional for exchange students and students from other schools at the			
	HG (as part of the minor European Business)			
Prerequisites				
Level	Main Phase Bachelor			
Course contents	This course is focusing on the importance of gathering primary			
	information for the development of a business-plan.			
	Both interview-techniques and questionnaires will be dealt with and the			
	process of developing proper methods will be emphasized.			
	A basic use of statistical processing-techniques will be presented and discussed in order to establish awareness of a proper use of these			
	techniques.			
	Finally a link will be made to various information-presentation-methods (written and oral, etc. – see for instance the content of the courses ENX1			
and IPC1 in the minor European Business)				
Didactical form	Seminars			
Assessment	Assessment method(s) Progress code(s) Number of EC Minimum grade			
	• Assignment • IBVB14ARS1C • 2 • 5.5			
Name of lecturer(s)/coach(es)	Paul Wabike, Wim Speulman, Ian Fitzgerald			
Costs	€ 40			
Literature • "Essentials of Marketing Research, Global Edition"; writte Naresh K. Malhotra; published by Pearson; ISBN 978-129-				
Language of instruction	English			
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EBP2 - European Business Plan 2

Field Name	Description				
Title of the educational unit	European Business Plan	2			
Progress code	IBVB14EBP2				
Year of study	3				
Period	2				
Year	2014-2015				
Study load	EC ₄ = 112 hours				
Learning Outcomes /	Students should be able	to:			
Competencies	 Analyse the commercial situation in different European countries, including the implications of EU directives on the business community; Use creative thinking to generate options for the organisation; Recommend a solution for the organisation; Evaluate the appropriateness of the suggested solution. Competencies from the IBMS Professional Profile: P1.2, P3.2, P4.1, P7.2, G1.2, G2.2, G4.2, G5.2 				
Target group / Position	Regular module for Exchange students and foreign students enrolled at				
within the curriculum	IBS and staying in the Netherlands for their Study Abroad;				
	Optional for IBMS students, with approval from IBS Management.				
Prerequisites	None				
Level	Main Phase Bachelor				
Course contents	The aim of the module is to have students develop an understanding of the different commercial situations in European countries. During the module they will learn (self-study) to assess the opportunities and risks in different environments. At the end, students will be able to evaluate the consequences of their recommendation.				
Didactical form	Case study / project				
Assessment	Assessment method(s)	Progress code(s)	Number of EC	Minimum grade	
	• Group report & presentation	• IBVB14EBP2C	• 2	• 5.5/sufficient	
Name of lecturer(s)/coach(es)	I.L. Fitzgerald				
Costs					
Literature	Project description & Case on Blackboard				
Language of instruction	English				